

!" #&/
4;O <548G=>3> 70AB>AC20==O ?@5?0@0BC

!"
(PROSTAN)

!;:04:

4VNG0 @5G>28=0: DV=0AB5@84;
1 B01;5B:0

4>?>28=8: ;0:B>78 <=>3V4@0B, :@>E<0;L :0@B>?;O=89, ?>2V4>= 25, =0B@VN :@>A:0@<5;>70,
<03=VN AB50@0B, F5;N;>70 :@8AB0;VG=0, 3V?@><5;>70 (3V4@>:A8?@>?V;<5B8;F5;N;>70),
?@>?V;5=3;V:>;L, B8B0=C 4V>:A84 (171), ?>;VA>@10B 80, B0;L.; ?>;V5B8;5=3;V:>;L 6000 (0:@>3>;
6000), 10@2=8: >=A> 4 R (124).

V:0@AL:0 D>@<0. "01;5B:8, 2:@8BV >1>;>=:>N.

\$0@<0:>B5@0?52B8G=0 3@C?0. 0A>18, O:V 70AB>A>2CNBLAO ?@8 4>1@>O:VA=V9
3V?5@B@>DVW ?5@542>W 70;>78.
>4 "I G04C B01.

;V=VG=V E0@0:B5@8AB8:8.

>:070==O.

V:C20==O B0 :>=B@>;L 4>1@>O:VA=>W 3V?5@?;07VW ?5@54>W 70;>78 () C ?0FVT=BV2 7V
71V;LH5=>N ?5@542>N 70;>7>N 7 <5B>N:

- 7<5=H5==O @>7W 70;>78, ?>;V?H5==O 2V4B>:C A5GV B0 7<5=H5==O A82O70=8E 7 ;
- 7=865==O @878:C 28=8:=5==O 3>AB@>W 70B@81EV4=>ABV EV@C@3VG=>3> 2B@CG0==O,
C B>@575:FVW ?5@542>W 70;>78 V ?@>AB0B5:B>

@>B8?>:070==O.

V428I5=0 GCB;82VABL 4> DV=0AB5@84C 01> 4> 1C4L-O:>3> :>=5=B0 FL>3> ?@5?0@0BC.

@>AB0= =5 ?>:070=89 4;O 70AB>AC20==O 6V=:0< B0 4VBO

03VB=VABL: 70AB>AC20==O< 6V=:0<, :>;8 2>=8 T 01> <>6CBL ?>B5=FV9=> 1CB8 203VB=8<8 (482.

@>74V; «0AB>AC20==O C ?5@V>4 203VB=>ABV 01> 3>4C20==O 3@C44N»).

!?!>AV1 70AB>AC20==O B0 4>78.

5:><5=4>20=0 4>70 1 B01;5B:0 ?> 5 <3 1 @07 =0 45=L ?V4 G0A W48 01> =570;56=> 2V4 ?@89>

@>AB0= <>6=0 70AB>A>2C20B8 O: <=>B5@0?VN, 0 B0:>6 C :><1V=0FVW 7 0;LD0-1;>;0B>@><
4>:A07>78=>< (482. @>74V; «\$0@<0:>;>3VG=V 2;0AB82>ABV»).

"5@. 572060NG8 =0 B5, I> ?>:@015==O AB0=C ?0FVT=B0 <>65 A?>AB5@V30B8AO @0=VH5, 4;O
>FV=:8 5D5:B82=>ABV 4VW =5>1EV4=> ?@8=09<=V H5AB8< ?@5?0@0BC, ?VA;O G>3> =5>1EV4=>
?@>4>268B8 ;V:C20==O.

;O ?0FVT=BV2 ;VB=L>3> 2V:C B0 4;O E2>@8E =0 =8@:>2C =54>AB0B=VABL @V7=>3> ABC?5=O
BO6:>ABV (7=865==O ;V@5=AC :@50B8=V=C 4> 9 <;/E2) :>@5:FVO 4>78 =5 ?>B@V1=0.

5<0T 40=8E I>4> 70AB>AC20==O ?@5?0@0BC ?0FVT=B0< 7 ?>@CH5==O<8 DC=:FV9 ?5GV=:8.

5 70AB>A>2C20B8 4VBO

>1VG=V @50:FVW.

09G0ABVH8<8 ?>1VG=8<8 @50:FVO<8 T VB5=FVO B0 7=865==O ;V1V4>. &V ?>1VG=V @50:FVW
28=8:0NBL =0 ?>G0B:C :C@AC B5@0?VW B0 ?@>E>4OBL ?@8 ?>40;LH>ABV ?0FVT=BV2.

I>:C VW A8AB5<8.

50:FVW ?V428I5=>W GCB;82>ABV, 2;;NG0NG8 A25@1V6, :@>?82'O=:C V =01@O: 2V=:5 (2 B>@>0 V
>1;8GGO).

I>:C ?A8EV:8.

=865=O ;V1V4>, I> <>65 ?@>4>268B8AL ?VA;O ?@8?8=5=O B5@0?VW, 45?@5AVO.
I>:C A5@F52>W A8AB5<8.
@8A:>@5=5 A5@F518BBO.
I>:C ?5GV=:8 B0 6>2G>282V4=8E H;OEV2.
V428I5=89 @V25=L D5@<5=BV2 ?5GV=:8.
I>:C H:V@8 B0 ?V4H:V@=8E B:0=8=
8A8?, A25@1V6, :@>?82O=:0.
I>:C @5?@>4C:B82=>W A8AB5<8 B0 <>;>G=8E 70;>7.
B5=FVO, @>7;04 5O:C;OFVW, 1>;NGVABL B0 71V;LH5=O <>;>G=8E 70;>7, 1V;L C OTG:0E,
5@5:B8;L=0 48ADC=:FVO, O:0 <>65 B@820B8 ?VA;O ?@8?8=5=O ;V:C20=O; G;>;>2VG5 157?;V440 B0
/01> >1>@>B=V ?>@CH5=O O:>ABV A?5@<8 (?@> =>@<0;V70FVN 01> ?>:@0I5=O O:>ABV A?5@
<8 ?>2V4<;O;>AO ?VA;O ?@8?8=5=O ?@89>
0 4>A;V465==O<8.
<5=H5=O 5O:C;OBC.
@V< B>3>, C ;:V=VG=8E 4>A;V465==OE B0 ?@8 ?>AB<0@:5B8=3>2>AC20==V ?>2V4<;O;>AL ?@>
@0: <>;>G=>W 70;>78 C G;>;>2V:V2, O:V ?@89<0;8 DV=0AB5@84. !;V4 =5309=> ?>2V4<<8B8 ;V:0@O
?@> 1C4L-O:V 7
@8 ?>@V2=O==V ?@>DV;V2 157?5:8 <>=>B5@0?VW DV=0AB5@84<< (5 <3/45=L) B0 4>:A07>A8=><<
(4 01> 8 <3/45=L) V7 :<<1V=>20=>N B5@0?VTN DV=0AB5@84<< (5 <3/45=L) B0 4>:A07>A8=><<
(4 01> 8 <3/45=L) V ?;0F51> 28O28;>AL, I> ?@>DV;L 157?5:8 B0 ?5@5=>A8<>ABV :<<1V=>20=>W
B5@0?VW 2V4?>2V402 ?@>DV;O< >:@5<8E :=5=BV2. '0AB>B0 ?@>O2V2 @>7;04V2 7 1>:C
5O:C;OFVW C ?0FVT=BV2, O:V ?@89<0;8 :<<1V=>20=C B5@0?VN, 1C;0 ?>@V2=O==>N 7 AC<>N
G0AB>B8 ?@>O2V2 ?>1VG=8E @50:FV9 42>E <>=>B5@0?V9.
=D>@<0FVO ?@> 72'O7>: 23>B@820;8< 70AB>AC20==O< DV=0B5@84C B0 ?CE;8=0<8
(7 10;0<8 ;VA>=0 7-10) 2V4ACB=O.
0=V ;01>@0B>@=8E 0=0;V7V2
@8 >FV=FV 40=8E ;01>@0B>@=8E 4>A;V465=L ?@>AB0B>A?5F8DVG=>3> 0=B835=C (!) A;V4
2@0E>2C20B8, I> @V25=L !7=86CTBLAO C ?0FVT=BV2, O:V ?@89<0NBL DV=0AB5@84. #
1V;LH>ABV ?0FVT=BV2 H284:5 7=865=O !A?>AB5@V30TBLAO ?@>BO3<< ?5@H8E 3> @V25=L
!AB01V;V7CTBLAO 4> =>2>3> ?>G0B:>2>3> @V2=O. >G0B:>289 @V25=L ?VA;O ;V:C20=O
AB0=>28BL ?@81;87=> ?>;>28=C 7=0G5=O 4> ;V:C20=O. ">ABV ?0FVT=BV2, O:V ?@89<0NBL
DV=0AB5@84 ?@>BO3<< H5AB8 1V;LH5, 7=0G5=O !A;V4 ?>42>N20B8 4;O ?>@V2=O=O 7 =>@
<0;L=8<8 4V0?07>=0<8 C G;>;>2V:V2, O:V =5 ;V:C20;8AL.

@8 ?@>2545==V AB0=40@B=8E ;01>@0B>@=8E B5ABV2 V=HV 2V4ABV , 1C;8 2V4ACB=V.

5@54>7C20==O.

?0FVT=BV2, O:V >B@87V 4> 400 <3 >4=>:@0B=> V DV=0AB5@84 C 4>7V 4>
80 <3 =0 45=L ?@>BO3<< 3
5 VA=CT A?5FV0;L=8E @5:<5=40FV9 I>4> ;V:C20=O ?@8 ?5@54>7C20==V @>AB0=>

0AB>AC20==O C ?5@V>4 203VB=>ABV 01> 3>4C20==O 3@C44N.

0AB>AC20==O C ?5@V>4 203VB=>ABV.

@>AB0= ?@>B8?>:070=89 203VB=8< 6V=:0

V=:8, O:V ?>B5=FV9=> <>6CBL 70203VB=VB8 01> 203VB=V, ?>28==V C=8:0B8 :>=B0:BC 7

?>4@V1=5=8<8 01> ?>H:>465=8<8 B01;5B:0<8 @>AB0=C.

40=V ?@> 284V;5=O =525;8:>W :V;L:>ABV DV=0AB5@84C 7V A?5@<8 ?0FVT=B0, O:89 ?@89<02
DV=0AB5@84 5 <3/45=L. 52V4<<>, G8 <>65 =0 ?;V4 G;>;>2VG>W AB0BV =530B82=> 2?;8=CB8 B5, I>
=0 9>3> <0BV@ 2?;820;0 A?5@<0 ?0FVT=B0, O:89 ;V:C202AO DV=0AB5@84> AB0B520 ?0@B=5@:0
?0FVT=B0 T 01> <>65 ?>B5=FV9=> 1CB8 203VB=>N, ?0FVT=BC @5:<<5=4CTBLAO 70?>1V30B8 2?;82C
A?5@<8 =0 ?0@B=5@:C.

'5@57 740B=VABL V=3V1VB>@V2 5-0;LD0-@54C:B078 B8?C II 30;L@5=O B5AB>AB5@>=C C

483V4@>B5AB>AB5@>= FV ?@5?0@0B8, 2;;NG0NG8 DV=0AB5@84, <>6CBL A?@8G8=8B8

?>@CH5=O C @>728B:C 7>2=VH=VE AB0B528E >@30=V2 C ?;>40 G;>;>2VG>W AB0BV.

"01;5B:8 @>AB0=C 2:@8BV >1>;>=:>N, V F5 70?>1V30T :>=B0:BC 7 0:B82=8< V=3@54VT=B<< 70 C <>28, I> B01;5B:8 =5 ?>4@V1=5=V V =5 2B@0B8;8 FV;VA=>ABV.

0AB>AC20==O C ?5@V>4 3>4C20==O 3@C44N.

@>AB0= =5 ?>:070=89 6V=:0<>, G8 ?@>=8:0T DV=0AB5@84 C <>;>:> <0B5@V.

VB8.

@>AB0= ?@>B8?>:070=89 4VBO

57?5:0 B0 5D5:B82=VABL 70AB>AC20==O ?@5?0@0BC 4VBO< =5 2AB0=>2;5=V.

A>1;82>ABV 70AB>AC20==O.

030;L=V 70E>48

5>1EV4=> 74V9A=N20B8 @5B5;L=89 :>=B@>;L AB0=C ?0FVT=BV2 7 25;8:8< 70;8H:>28<>1T<<< A5GV V/01> @V7:> 7=865=8< ?;8=>< A5GV G5@57 <>6;8289 @>728B>: >1AB@C:B82=>W C@>?0BVW.

?;82 =0 ?@>AB0B>A?5F8DVG=89 0=B835= (!) V 4V03=>AB8:C @0:C ?5@542>W 70;>78

> FL>3> G0AC =5 4>2545=> A?@8OB;82>3> ;;V=VG=>3> 2?;82C ;V:C20==O DV=0AB5@84< C ?0FVT=BV2, E2>@8E =0 @0: ?5@542>W 70;>78. 0FVT=B8 7 045=><>N ?5@542>W 70;>78 B0 ?V42815=8 < @V2=5< !A?>AB5@V30;8AL C :>=B@>;L>20=8E ;;V=VG=8E 4>A;V465==OE 7 :V;L:<0 287=0G5==O <8 !V 27OBBO<8 1V>?AVW ?5@542>W 70;>78. # F8E 4>A;V465==OE ;V:C20==O DV=0AB5@84< =5 2?;820;> =0 G0AB>BC 28O2;5==O @0:C ?5@542>W 70;>78. 030;L=0 G0AB>B0 28=8=:5==O @0:C ?5@54 2>W 70;>78 VAB>B=> =5 2V4@V7=O;0AL C 3@C?0E ?0FVT=BV2, O:V >B@8?;0F51>.

5@54 ?>G0B:>< ;V:C20==O B0 ?5@V>48G=> ?V4 G0A ;V:C20==O ?@5?0@0B< @5:><5=4CTBLAO ?5@52V@0B8 ?0FVT=BV2 H;OE<< @5:B0;L=>3> 4>A;V465==O, 0 B0:>6 V=H8<8 <5B>40<8 =0 ?@54 <5B =0O2=>ABV @0:C ?5@542>W 70;>78. 87=0G5==O A8@>20B:>2>3> !B0:>6 28:>@8AB>2CTBLAO 4;O 28O2;5==O @0:C ?@>AB0B8. 030;><, ?@8 1078A=>=04

10 =3/<; (Hybritech) A;V4 ?@>2>48B8 @5B5;L=5 >1AB565==O ?0FVT=B0, 2;;NG0NG8, C @07V =5>1EV4=>ABV, ?@>2545==O 1V>?AVW. @8 @V2=V !C<560E 4-10 =3/<; @5:><5=4CTBLAO ?>40;LH5 >1AB565==O ?0FVT=B0. A=CT 7=0G=89 71V3 C @V2=OE !C G>;>2V:V2, O:V E2>@VNBL =0 @0: ?5@54 2>W 70;>78 V O:V =5 <0NBL FL>3> 70E2>@N20==O. B65, C G>;>2V:V2, E2>@8E =0 045=>2>W 70;>78, =>@<0;L=V 7=0G5==O !=5 4>72>;ONBL 28;;NG8B8 @0:

?5@542>W 70;>78, =570;56=> 2V4 ;V:C20==O ?@5?0@0B> @V25=L !=86G5

4 =3/<; =5 28;;NG0T =0O2=>ABV @0:C ?@>AB0B8.

\$V=0AB5@84 28;;8:0T 7<5=H5==O 220B:>2>3> !?@81;87=> =0 50% C ?0FVT=BV2, E2>@8E =0 045=> 2>W 70;>78, =02VBL ?@8 =0O2=>ABV @0:C ?@>AB0B8. &5 7=865==O @V2=O A8@>20B:>2>3> !C ?0FVT=BV2 7 045=><>N ?5@542>W 70;>78, O:V >B@8<, =5>1EV4=> 27OB8 4> C2038 ?@8 >FV=FV @V2=O !, >A;V;L:8 F5 7=865==O =5 28;;NG0T AC?CB=L>3> @0:C ?@>AB0B8. &5 7=865==O ?5@5410GC20=5 C 2AL>=V 7=0G5=L @V2=O !, E>G0 2V= <>65 :>;820B8AO 2 >:@5<8E ?0FVT=BV2. # 1V;LH>ABV ?0FVT=BV2, O:V >B@8BO3<< 6 28==V 1CB8 ?>42>T=V ?>@V2=O=> 7 =>@<0;L=8<8 7=0G5==O<8 2 >AV1, O:V =5 ?@89<0NBL ;V:C20==O. "0:0 :>@5:FVO 4>72>;OT 715@53B8 GCB;82VABL V A?5F8DVG=VABL 287=0G5==O !V 28O2;OB8 @0: ?5@542>W 70;>78.

@8 1C4L-O:>B@8< 5 <3, =5>1EV4=5 @5B5;L=5 >1AB565==O 4;O 7OAC20==O ?@8G8=, 2;;NG0NG8 =54>B@8<0==O @568

?;82 ?@5?0@0BC =0 .01>@0B>@=V 40=V

?;82 =0 @V25=L !

V25=L !C A8@>20BFV :@>2V :>@5;NT 7 2V:< ?0FVT=B0 V >1T<<< ?@>AB0B8, ?@8 FL>1□T< ?@>AB0B8 :>@5;NT 7 2V:< ?0FVT=B0. @8 >FV=FV ;01>@0B>@=8E ?>:07=8:V2 !=5>1EV4=> 72060B8 =0 B>9 D0:B, I> @V25=L !7=86CTBLAO C ?@>F5AV ;V:C20==O ?@5?0@0B>ABV ?0FVT=BV2 A?>AB5@V30TBLAO H284:5 7=865==O !?@>BO3<< ?5@H8E 3> @V25=L !AB01V;V7CTBLAO =0 =>2> 28BL ?@81;87=> ?>;>28=C 2V4 1078A=>W 25;8G8=8. >3;04C =0 F5 C B8?>28E ?0FVT=BV2, O:V >B@8 BO3<< 6 28==V 1CB8 ?>42>T=V ?>@V2=O=> 7 =>@<0;L=8<8 7=0G5==O<8 2 >AV1, O:V =5 ?@89<0NBL ;V:C20==O.

\$V=0AB5@84 VAB>B=> =5 7<5=HCT 2V4A>B>: 2V;L=>3> !(2V4=>H5==O 2V;L=>3> !4> 7030;L=>3>).

V4=>H5==O 2V;L=>3> V 7030;L=>3> !70;8H0TBLAO ?>ABV9=8< =02VBL ?V4 2?;82<< ?@5?0@0BC. @8 287=0G5==V 2V4A>B:0 2V;L=>3> !, O:89 70AB>A>2CTBLAO 4;O 4V03=>AB8:8 @0:C ?@>AB0B8, :>@83C20==O 9>3> 7=0G5=L =5 T >1>2O7:>28

0: <>;>G=>W 70;>78 C G>;>2V:V2
V4 G0A ;;V=VG=8E 4>A;V465=L B0 C ?>AB<0@:5B8=3>289 ?5@V>4 ?>2V4><;O;>AO ?@> @0:
<>;>G=>W 70;>78 C G>;>2V:V2, O:V ?@89<0;8 DV=0AB5@84, 5 <3. V:0@V ?>28==V
?@>V=AB@C:BC20B8 A2>WE ?0FVT=BV2 I>4> =5>1EV4=>ABV =5309=> ?>2V4><;OB8 ?@> 1C4L-O:V
7

0:B>70
@5?0@0B 7C, B>
5GV=:>20 =54>AB0B=VABL
?:82 ?5GV=:>2>W =54>AB0B=>ABV =0 D0@<0:>:V=5B8:C DV=0AB5@84C =5 4>A;V46C202AO.

40B=VABL 2?;820B8 =0 H284:VABL @50:FVW ?@8 :5@C20==V 02B>B@0=A?>@B< 01> @>1>BV 7
V=H8<8 <5E0=V7<0<8.
5 2?;820T =0 740B=VABL :5@C20B8 02B>>1V;5< B0 ?@0FN20B8 7 <5E0=V7<0<8.

70T<>4VO 7 V=H8<8 ;V:0@AL:8<8 70A>10<8 B0 V=HV 2848 270T<>4V9.
5 28O2;5=> ;;V=VG=> 7=0GCI>W 270T<>4VW 7 V=H8<8 ?@5?0@0B0<8. \$V=0AB5@84 =5 G8=8BL ?>3>
2?;82C =0 D5@<5=B=C A8AB5
P450 3A4 2?;820B8=F5=B@0FVN DV=0AB5@84C C ?;072V. 4=0:, 2@0E>2CNG8 2AB0=>2;5=V ?>:07=8:8
157?5:8, 1C4L-O:5 ?V428I5==O :>=F5=B@0FVW DV=0AB5@84C C 72O7:C 7 >4=>G0A=8<
70AB>AC20==O< V=3V1VB>@V2 F8B>E@> 7=0945=> ;;V=VG=> 203><8E 270T<>4V9.

\$0@<0:>;>3VG=V 2;0AB82>ABV.
\$V=0AB5@84 - F5 A?5F8DVG=89 V=3V1VB>@ 5-0;LD0-@54C:B078 B8?C II, 2=CB@VH=L>;;VB8==>3>
D5@<5=BC, O:89 ?5@5B2>@NT B5AB>AB5@>= C 1V;LH 0:B82=89 0=4@>35=
483V4@>B5AB>AB5@>= ("). 1V;LH5==O ?5@542>W 70;>78 70;568BL 2V4 ?5@5B2>@5==O
B5AB>AB5@>=C C " C B:0=8=0E ?@>AB0B8. \$V=0AB5@84 28A>:>5D5:B82=> 7=86CT O:
F8@:C;NNG89, B0: V 2=CB@VH=L>?@>AB0B8G=89 □□". \$V=0AB5@84 =5 <0T A?>@V4=5=>ABV 7
@5F5?B>@0<8 0=4@>35=V2.

?0FVT=BV2, O:V <0;8 ?>O28 , 71V;LH5=C ?5@542C 70;>7C B0 =87L:89 70;8H:>289 >1T< A5GV,
?@5?0@0B 7<5=HC202 G0AB>BC 3>AB@>W 70B@81EV4=VABL EV@C@3VG=>3> 2B@CG0==O
(B@0=AC@5B@>@575:FVW ?5@542>W 70;>78 V ?@>AB0B5:B>2>46C20;>AO ?>:@0I5==O< =0 2
?C=:B8 70 H:0;>N >FV=:8 A8= 0-34), 7=0G=>N @53@5AVTN >1TAB0B8 B0 71V;LH5==O< H284:>ABV
?>B>:C A5GV.
>A;V465==O<8 4>2545=>, I> ?>@V2=O=> 7 ?;0F51> ;V:C20==O DV=0AB5@84><, 4>:A07>A8=>< 01>
WE :><1V=0FVTN 7=0G=> 7=86CT @878: ;;V=VG=>3> ?@>3@5AC20==O . 878: @>728B:C 3>AB@>W
70B@828?CA:0==O =86G89 C 3@C?0E ?@89>:A07>A8=C B0 WE :><1V=0FVW ?>@V2=O=> 7 ?;0F51>.
\$0@<0:>:V=5B8:0.

G>;>2V:V2 ?VA;O >4=>@07>2>3> ?5@>@0;L=>3> ?@89>78 DV=0AB5@84C, 3> V7>B>?0<8 2C3;5FN
14!, 39 % ?@89=OB>W 4>78 284V;O;>AO 7 A5G5N C D>@3> DV=0AB5@84C). 57 % ?@89=OB>W 4>78
282>48;>AL V7 :0;>A;V465==O<8 B0:>6 2AB0=>2;5=>, I> 42>< <5B01>;VB0< DV=0AB5@84C 2;0AB820
<5=H 28@065=0 ?@83=VGC20;L=0 4VO 2V4=>A=> 5-0;LD0-@54C:B078. V>4>ABC?=VABL
DV=0AB5@84C ?@8 ?5@>@0;L=>28BL ?@81;87=> 80 %. @89>< W6V =5 2?;820T =0 1V>4>ABC?=VABL
?@5?0@0BC. 0:A8<0;L=0 :>=F5=B@0FVO DV=0AB5@84C C ?;072V 4>AO30TBLAO ?@81;87=> G5@57
2 3>48=8 ?VA;O ?5@>@0;L=>3> ?@89>@1FVO ?@5?0@0BC 7V H;C=:>2>-.8H:>2>3> B@0:BC
70:V=GCTBLAO G5@57 6-8 3>48= ?VA;O 9>3> ?@89>4 =0?V2282545==O DV=0AB5@84C 2 ?;072V 2
A5@54=L>28BL 6 3>48=. 2O7C20==O 7 1V;:0<8 ?;07<8 :@>2V 93 %. !8AB5<=89 ;;V@5=A AB0=>28BL
?@81;87=>

165 </E2, >1T< @>7?>4V;C 76,1 ;VB@0.
?0FVT=BV2 ;VB=L>3> 2V:C H284:VABL 282545==O DV=0AB5@84C 45I> 7=86CTBLAO. # G>;>2V:V2
2V:>< ?>=04 70 @>:V2 ?5@V>4 =0?V2282545==O DV=0AB5@84C AB0=>28BL ?@81;87=> 8 3>48=,
B>4V O: 2>AV1 2V:>< 2V4 18 4> 60 @>:V2 6 3>48=. ;5 F5 =5 T ?>:070==O< 4;O 7<5=H5==O 4>78
?@5?0@0BC 2 >AV1 AB0@H>3> 2V:C.
?0FVT=BV2 7 E@>=VG=>N =8@:>2>N =54>AB0B=VABN (;V@5=A :@50B8=V=C 2V4 9 4> 55</E2)
=5 28O2;5=> @V7=8FV H284:>ABV 282545==O >4=>@07>2>W 4>78 DV=0AB5@84C, 3> V7>B>?0<8
2C3;5FN 14!, ?>@V2=O=> V7 74>@>28<8 2>;>=B5@0<8. 2O7C20==O 7 1V;:0<8 ?;07<8 :@>2V C F8E

3@C? ?0FVT=BV2 B0:>6 =5 2V4@V7=O;>AL. &5 ?>OA=NTBLAO B8<, I> C ?0FVT=BV2 7 =8@:>2>N
=54>AB0B=VABN G0AB:0<5B01>;VBV2 DV=0AB5@84C, O:0 70 =>@<0;L=8E C<>2 284V;OTBLAO 7
A5G5N, 282>48BLAO 7 :0;>=F5=B@0FVW 2 A5GV. ">2>N =54>AB0B=VABN, O:8< =5 ?>:070=89 35
<>4V0;V7, :>@5:FVO 4>78 ?@5?0@0BC =5 ?>B@V1=0.
0=V ?@> D0@<0:>:V=5B8:C ?@5?0@0BC C ?0FVT=BV2 7 ?5GV=:>2>N =54>AB0B=VABN 2V4ACB=V.
\$V=0AB5@84 ?@>=8:0T G5@57 35<0B>5=F5D0;VG=89 10@T@. 525;8:C :V;L:VABL DV=0AB5@84C
2802;O;8 2 AV<O=V9 @V48=V.

\$0@<0F52B8G=V E0@0:B5@8AB8:8.

A=>2=V DV78:>-EVABV:

B01;5B:8 :@C3;>W D>@<8, 2:@8BV >1>;>=:>N, G5@2>=C20B>-@>652>3> :>;L>@C, 25@E=O B0
=86=O ?>25@E=O O:8E >?C;V. 0 @>7;073;O40==V ?V4 ;C?>N 284=> O4@>, >B>G5=5 >4=8< ACFV;L=8<
H0@>

"5@ABV.2 @>:8.

#<>28 715@V30==O.

15@V30B8 2 >@83V=0;L=V9 C?0:>2FV ?@8 B5>!.
15@V30B8 C =54>ABC?=>

#?0:>2:0.

> 10 B01;5B>: C 1;VAB5@V; ?> 1 01> 3 1;VAB5@8 C ?0GFV 7 :0@B>=C.

0B53>@VO 2V4?CA:C. 0 @5F5?B>

8@>1=8:.

@ " «"5E=>;>3».

VAF57=0E>465==O.

20300, #:@0W=0,